

# Quality Engineering in DevOps

The new way of Testing

**Geoffrey van der Tas**

@Gavdtas

A long time ago in a galaxy far,  
far away....

# DevOps Time Period

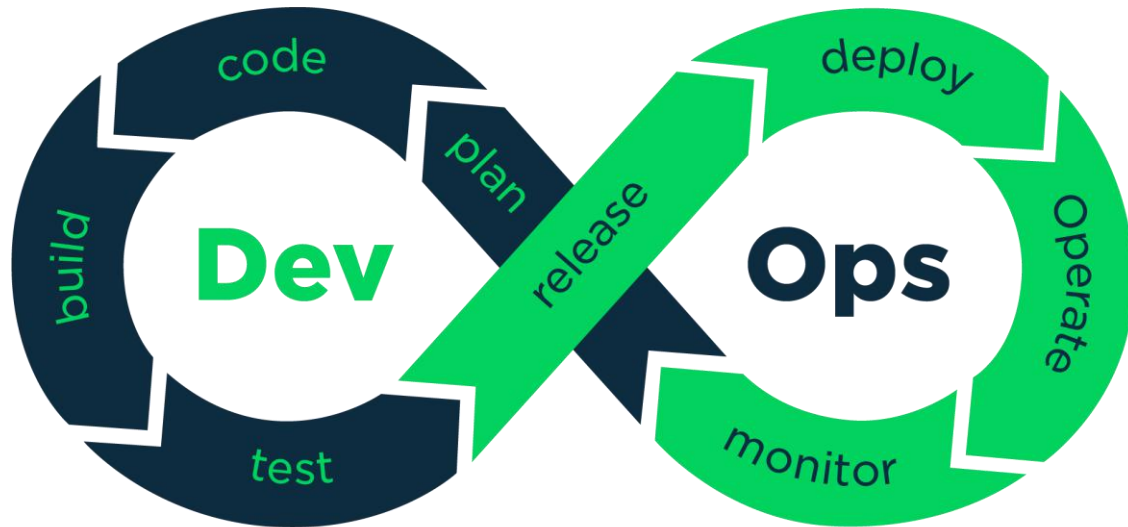
## A changing world



## Quality Time Period

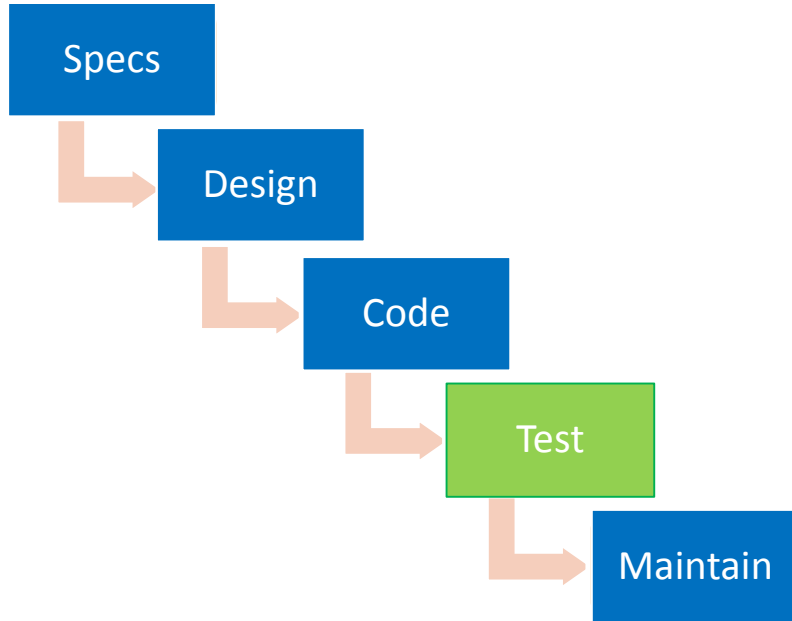
### What is DevOps

- Its a mindset
- Multidisciplinair teams
- Build it, Ship it, Test it;



# DevOps Time Period

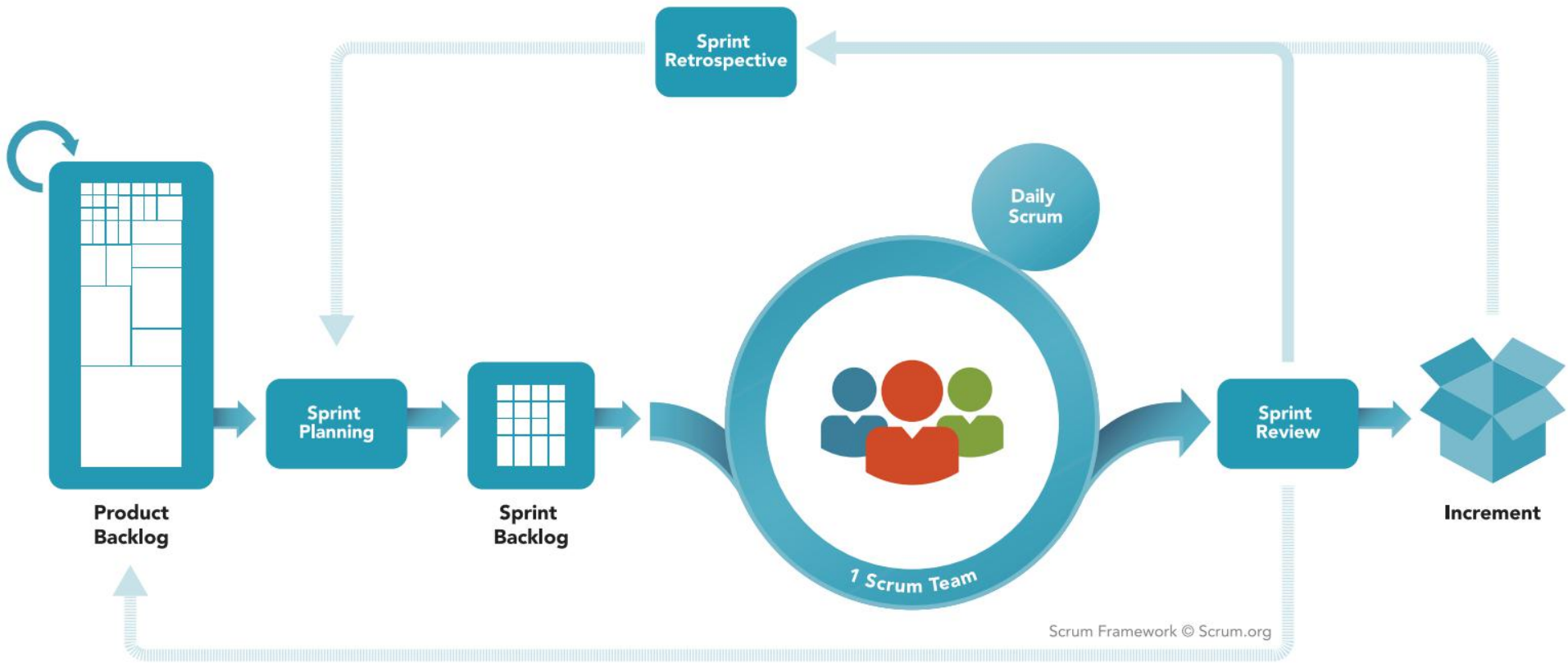
## Waterfall



## DevOps



# DevOps Time Period



## DevOps Time Period

### Definition of Testing

#### Old

“Independent judgement about the quality of the testobject”

#### New

“Means of getting fast feedback on your product”



## DevOps Time Period

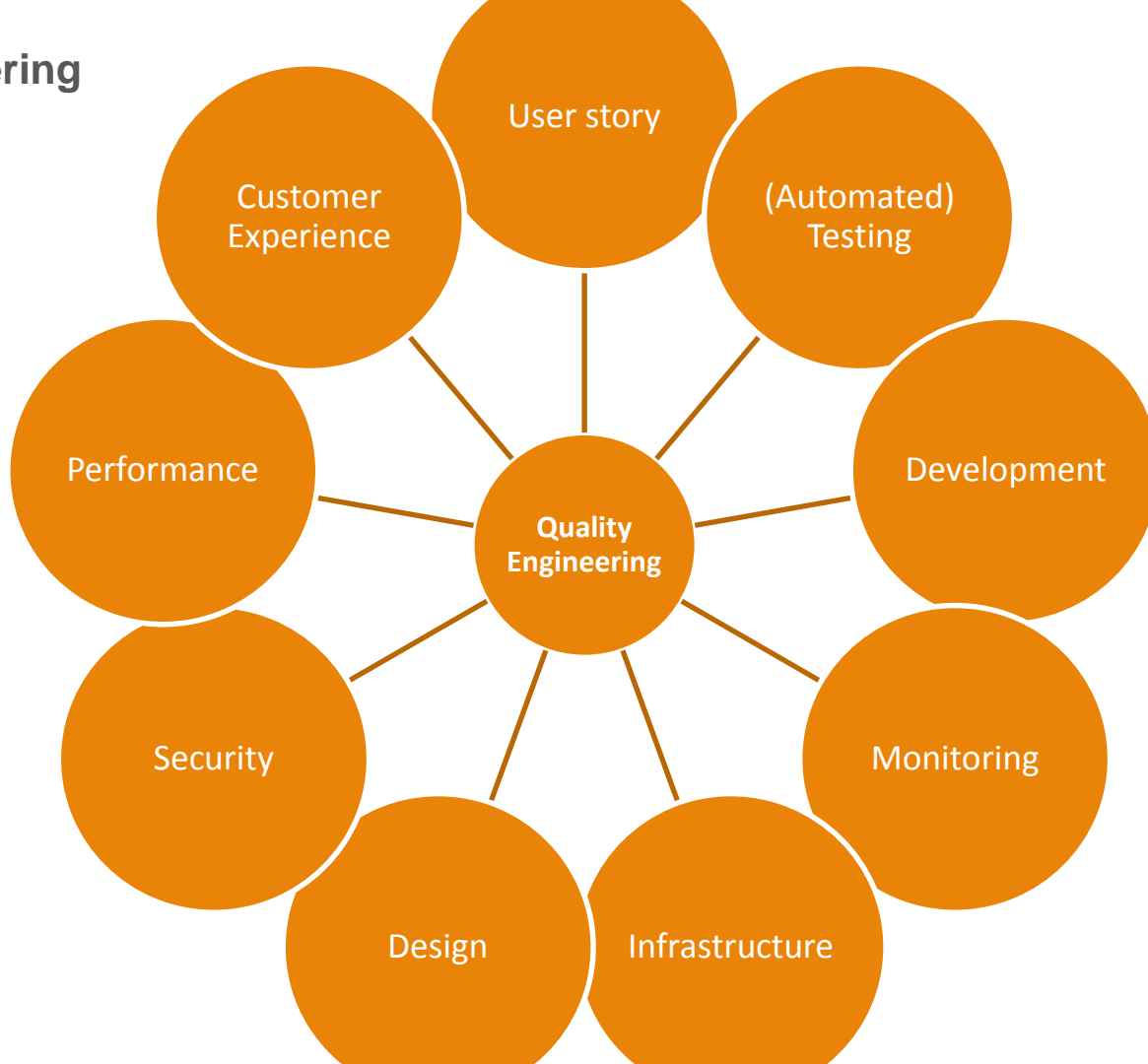
### From Assurance towards Engineering

**“Quality Engineering** is the management, development, operation and maintenance of IT systems and enterprise architectures with a high quality standard.” - New Perspectives on Software Quality by Ruth Breu; Annie Kuntzmann-Combelles; Michael Felderer (January–February 2014).





# Quality Engineering



# QA/ Testing to Quality Engineering

## What needs to happen

- Testers becoming Quality Engineers
- Quality from the start
- Automation, Automation, Automation
- Explore to test
- The Grand Tour

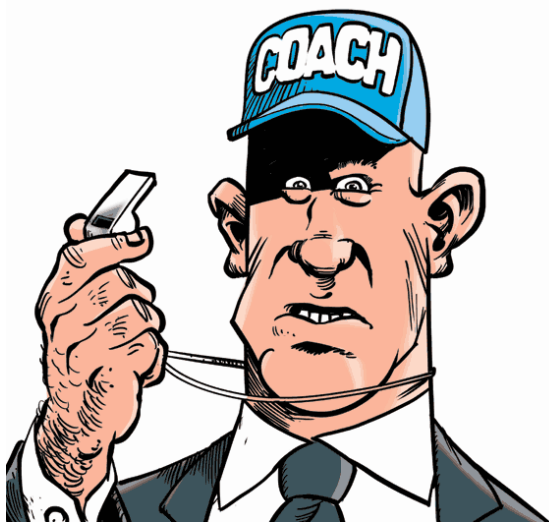


## Testers becoming Quality Engineers

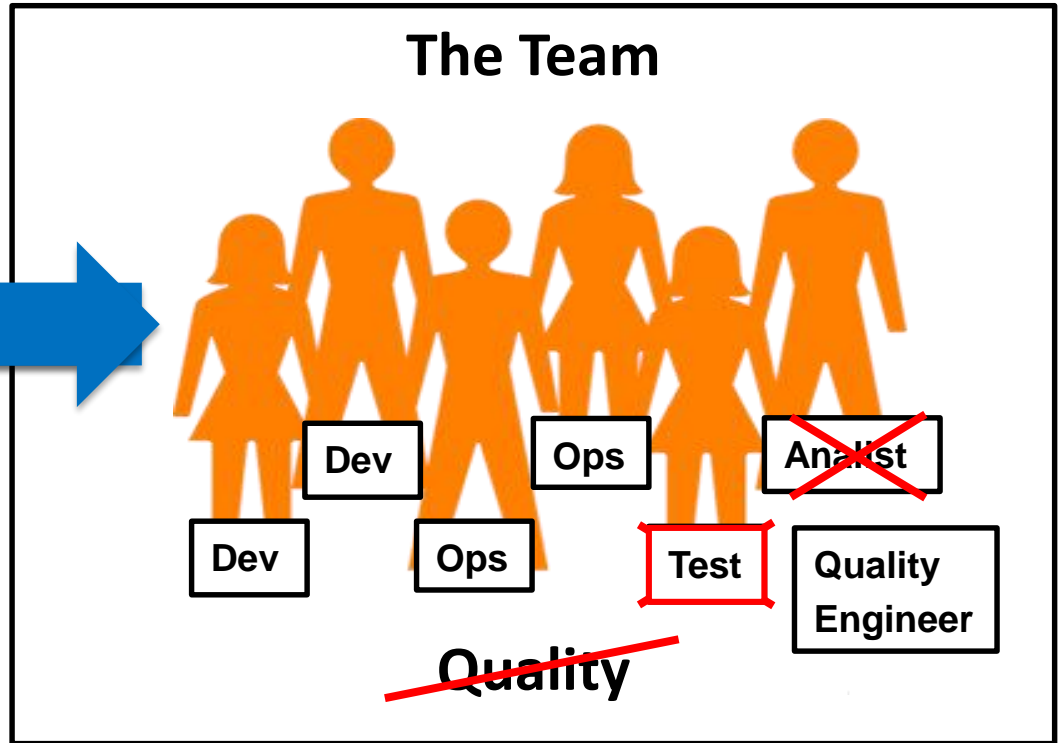
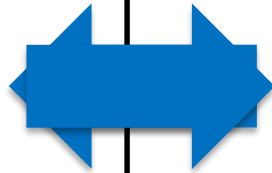


# Testers becoming Quality Engineers

## What is changing



Quality Assistant  
Agile Test Coach



# Testers becoming Quality Engineers

## At other companies

### Quality Engineering at Spotify

*“The Quality Engineer will help developers and teams cultivate a quality mindset, advocating for quality while assisting engineers with software development and test automation best practices.”*

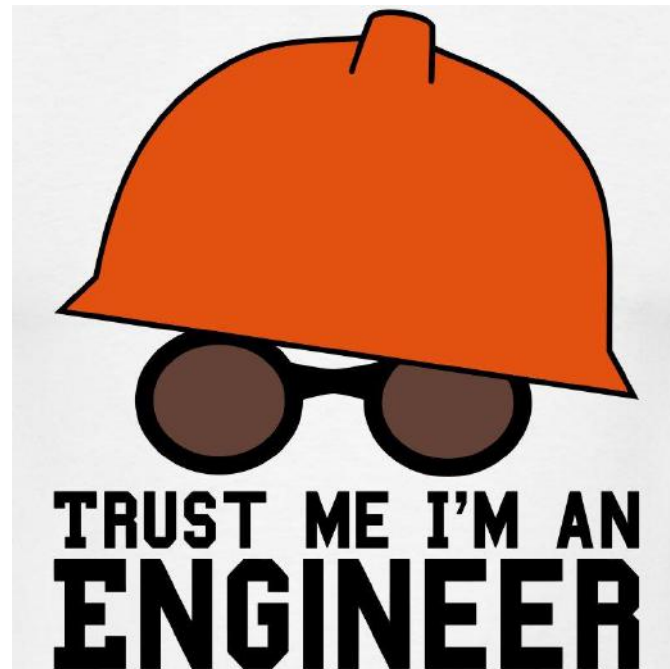
### Quality Assistance at Atlassian

*“They optimised the process by empowering and educating developers to test their own features to production quality standards.”*

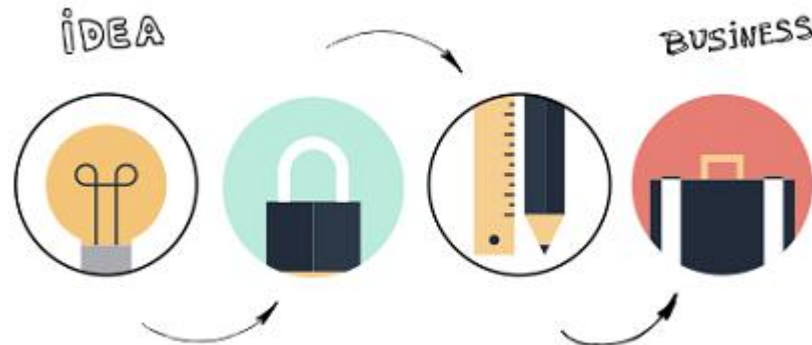
## Testers becoming Quality Engineers

### Quality Engineer

- Advocate for quality
- Actively coach developers/business
- Make testing part of Development Process
- Coordinate testing efforts
- Maintain test reporting and visualization
- Spot opportunities for (Test) Automation

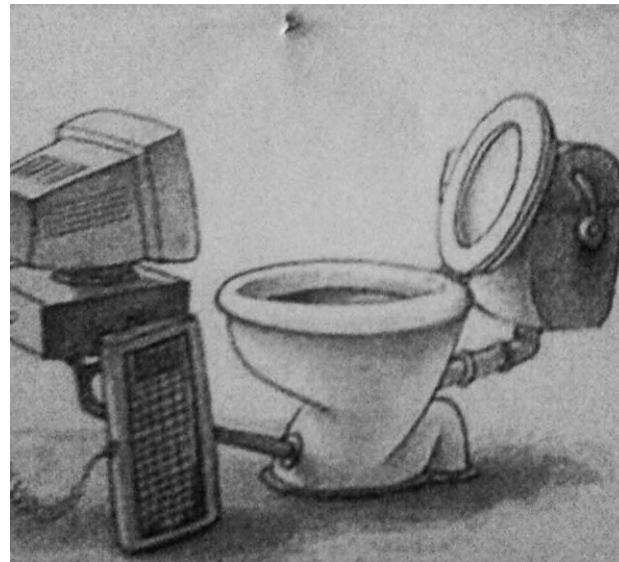
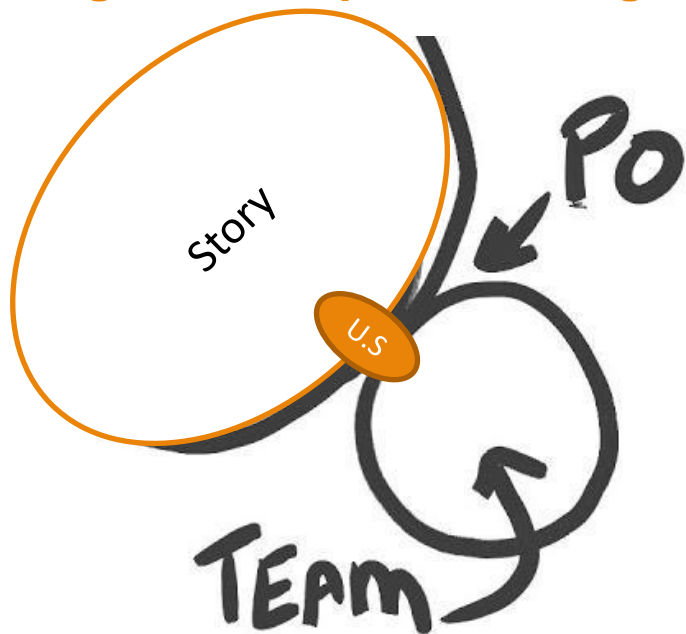


## Quality from the start



## Quality from the start

### Backlog Items – Sprint Backlog Items



**Crap in, Crap out**

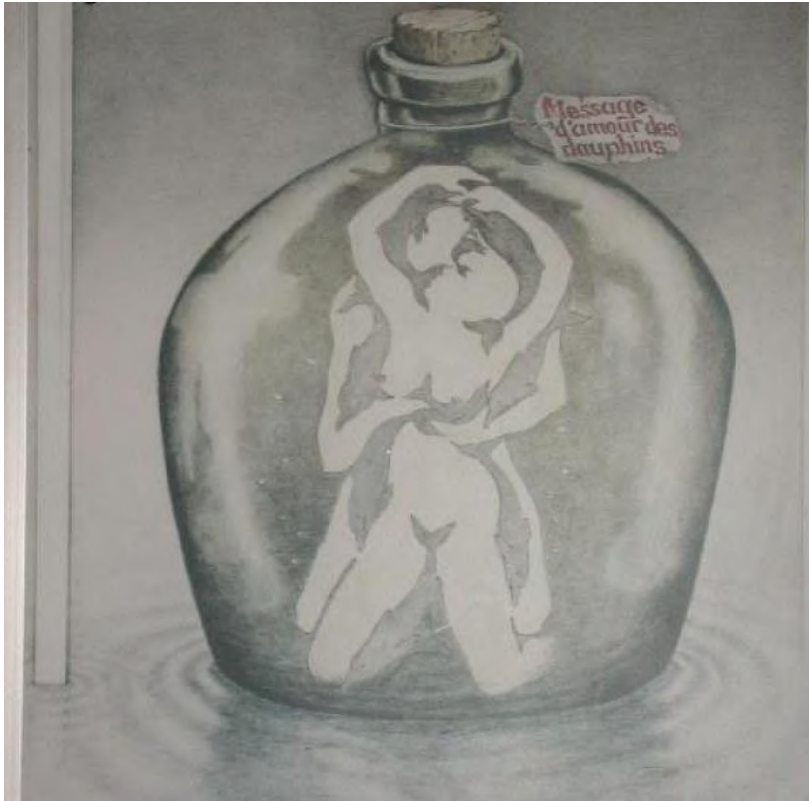


Quality from the start

Tell the story



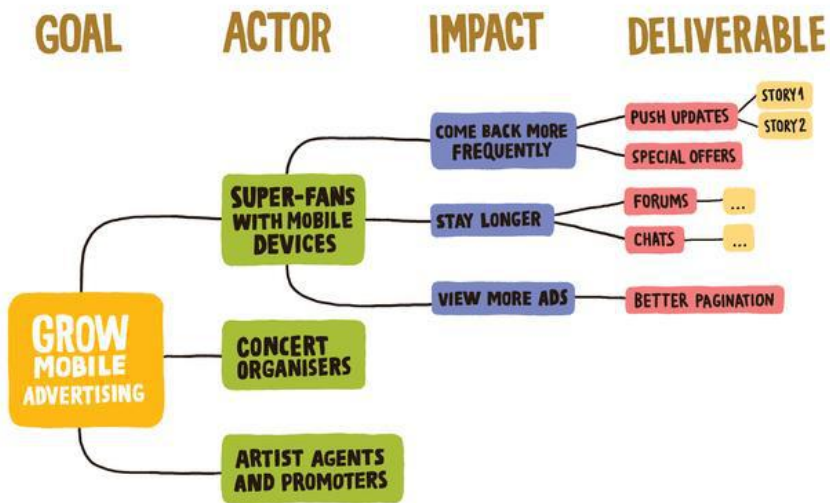
## Quality from the start



# Quality from the start

## Techniques

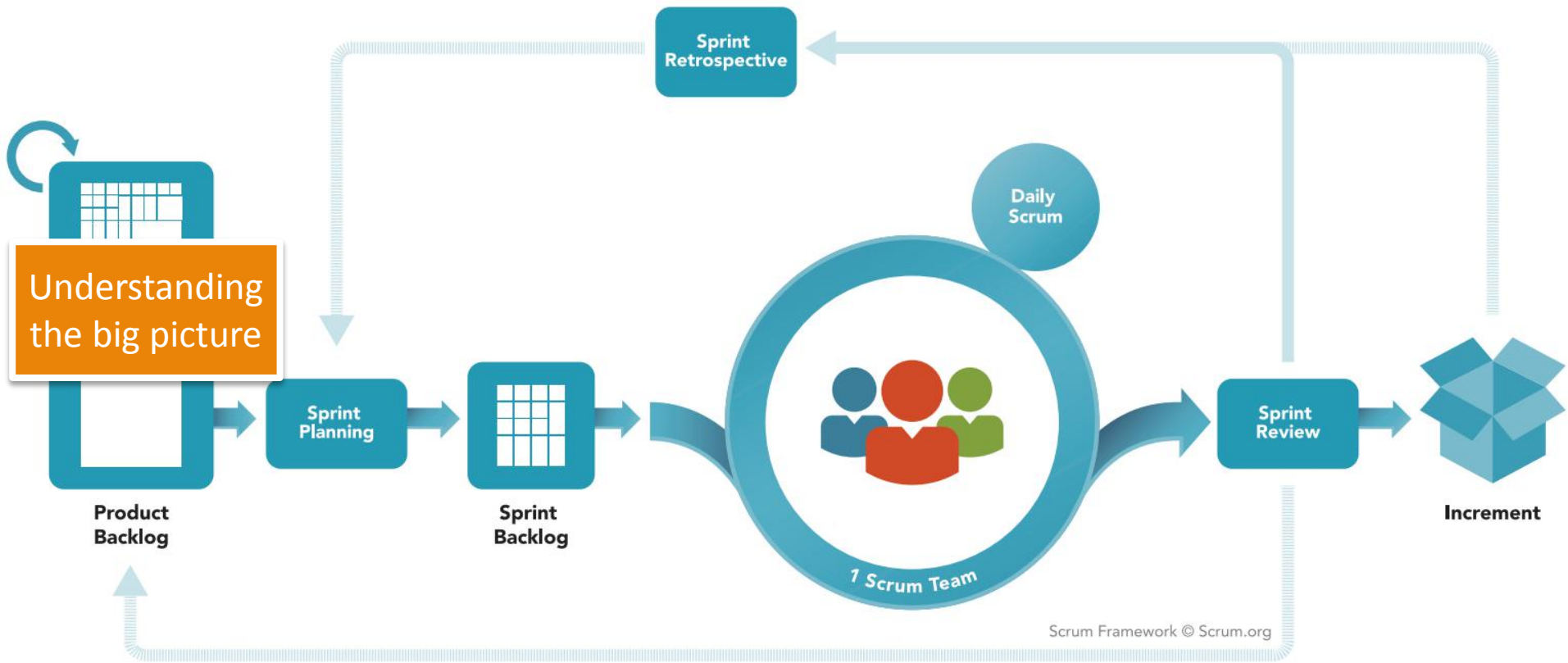
### Impact Mapping



### User Story Mapping

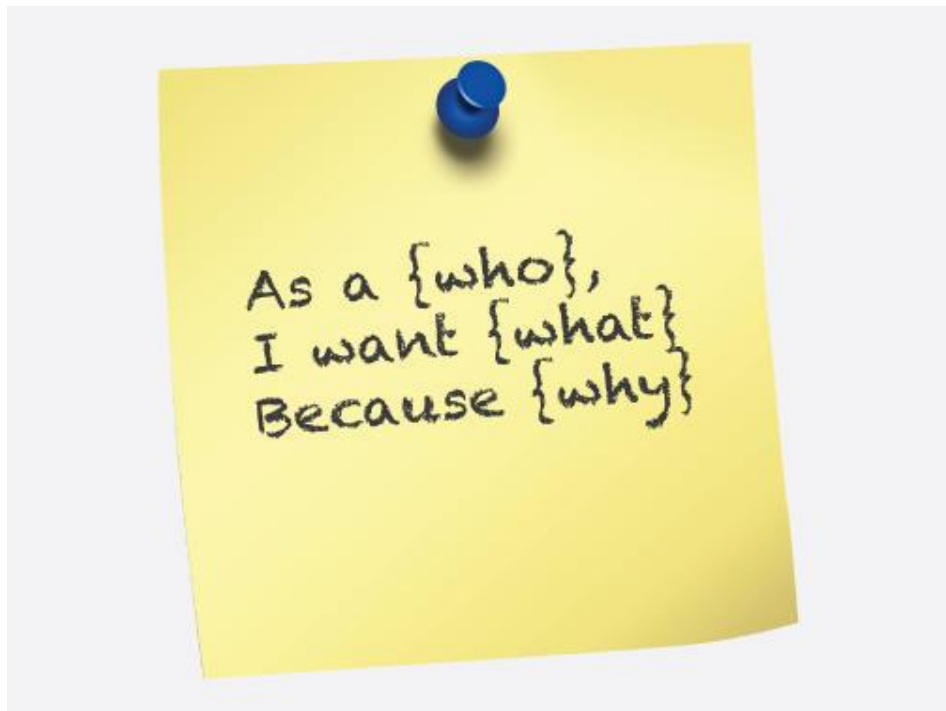


# Quality Engineering in Scrum



## Quality from the start

### Big Picture to User Stories



Specifications:  
Spec one  
Spec two  
...  
Acceptance Criteria:  
Criteria one  
Criteria two  
Criteria three  
.....

Quality from the start

## Communication





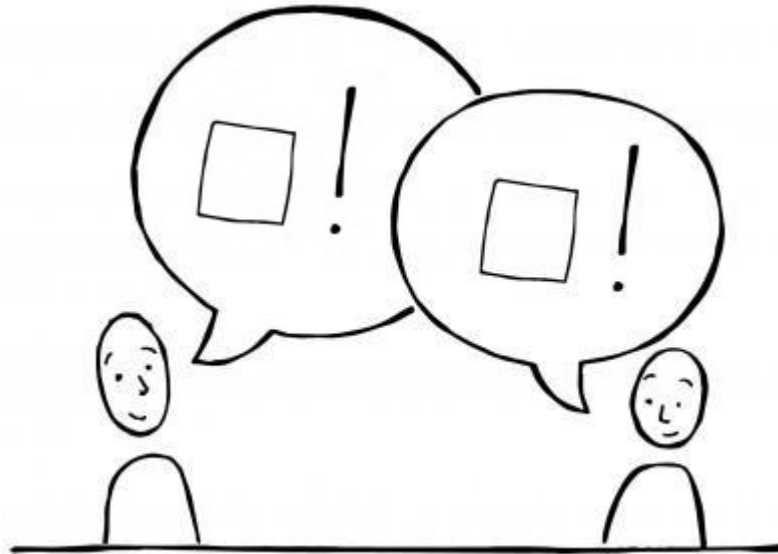
## Quality from the start



## Quality from the start

### Shared understanding

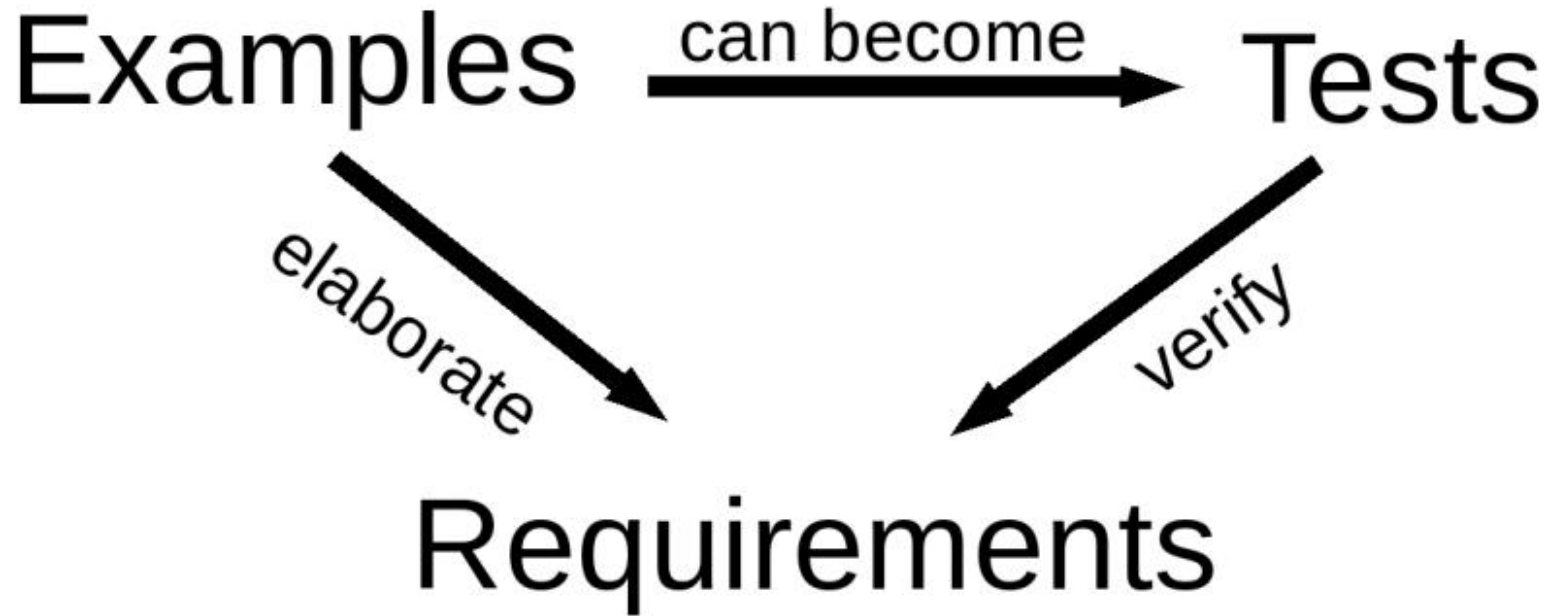
- Shared vision, idea's and alignment on what was discussed;





Quality from the start

Refinements by examples



## Quality from the start

### Specification By Example

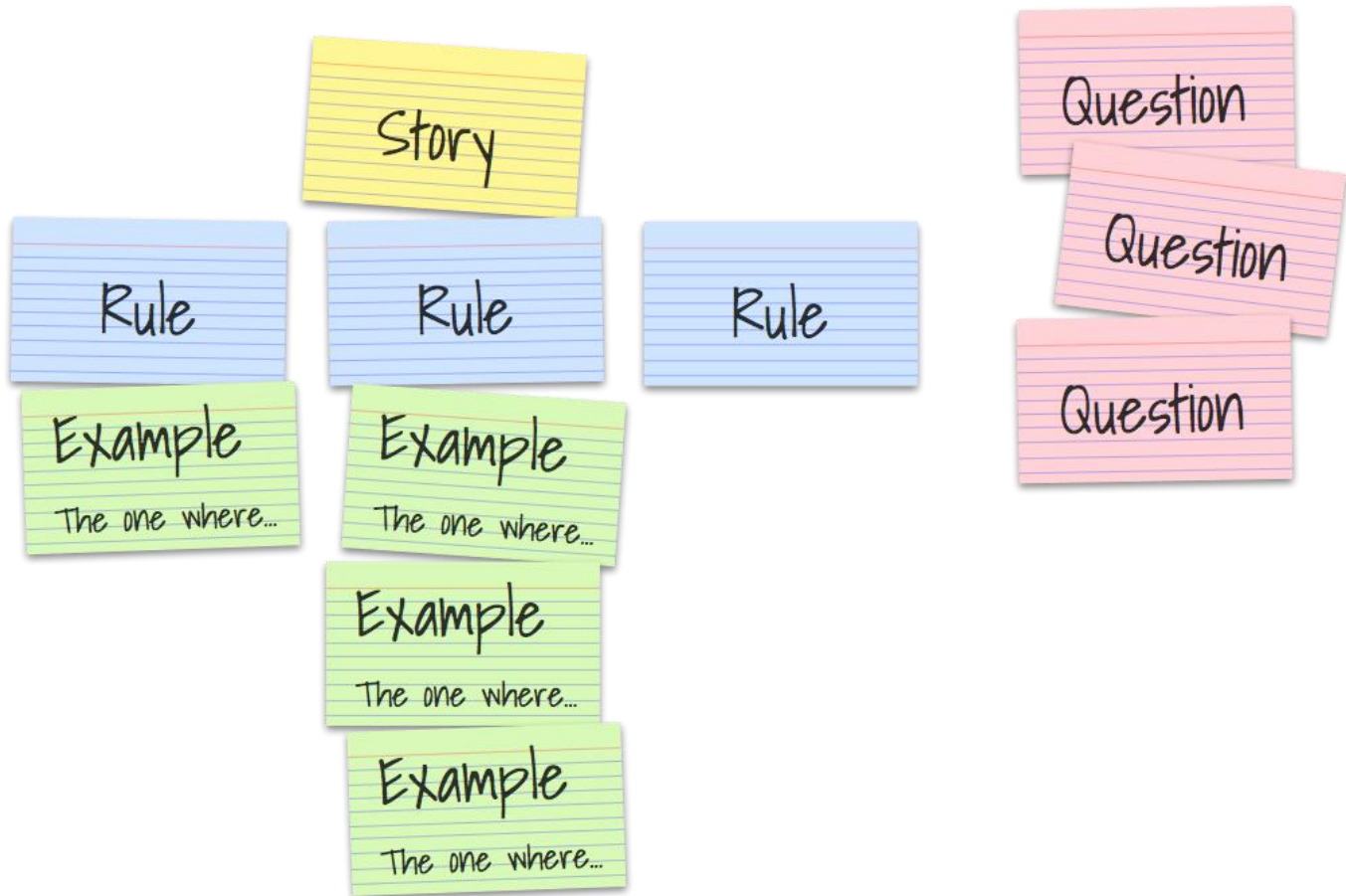
**User story:** As an employee I want to find other employees so I can find more information about employees.

#### Example ATDD:

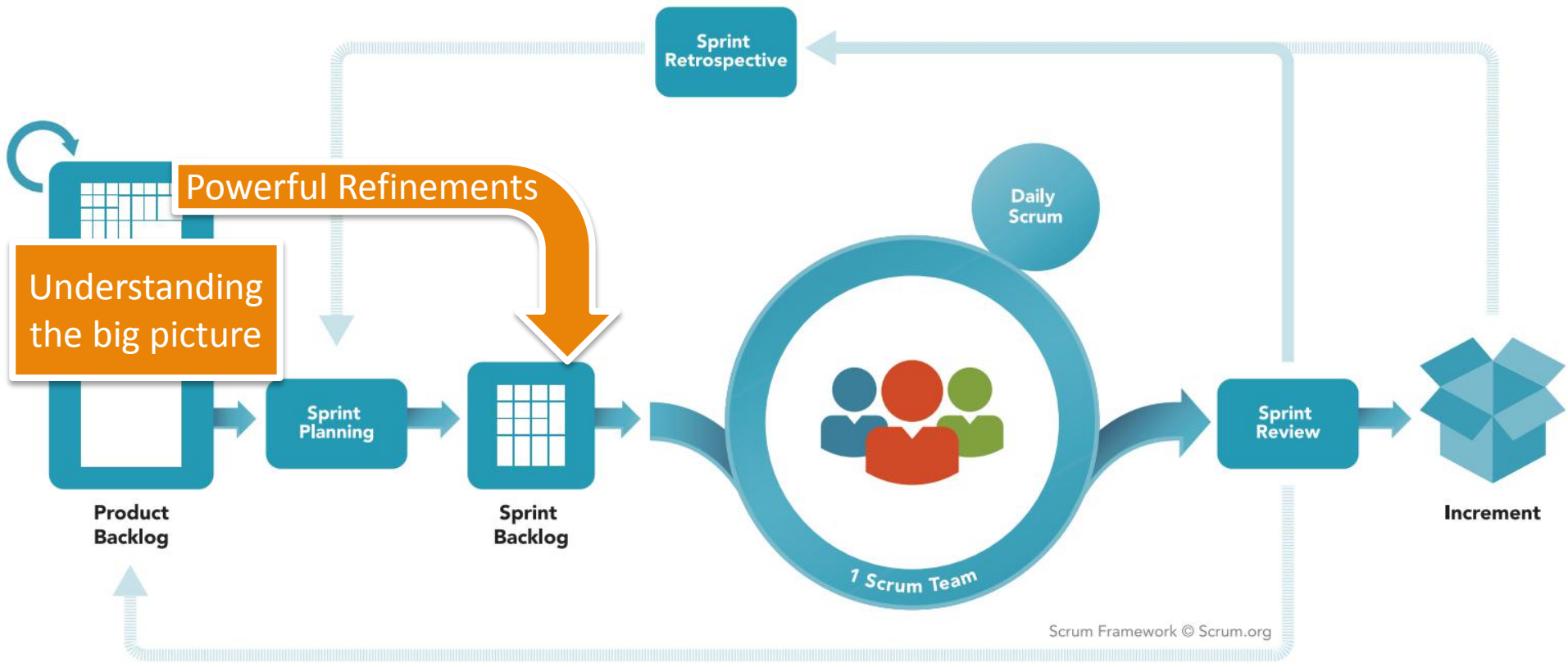
Search parameter	Result
Peter	<u>Peter</u> Janssen
Jan	Annie <u>Jansen</u> <u>Jan</u> van Buren Peter <u>Janssen</u>
Jans	Annie <u>Jansen</u> Peter <u>Janssen</u>
Bakkr	(geen)

# Quality from the start

## Techniques



# Quality Engineering in Scrum



# Quality from the start

ATDD

TDD

Failing  
Acceptance Test



Failing  
test



Passing  
test

Passing  
Acceptance Test



Refactor

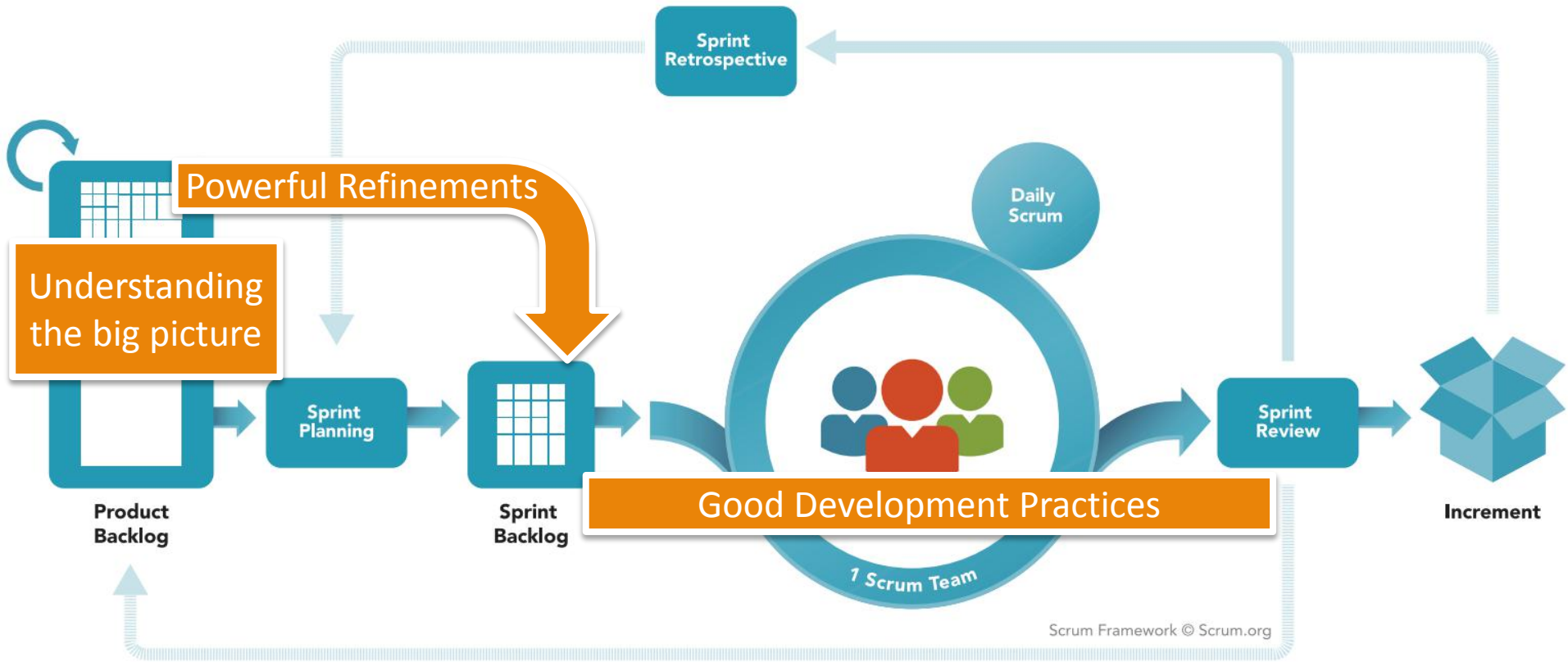


## Quality from the start

### Quality First at ING

	Date/time	Result
<b>Current features</b>		
Advisor makes appointment	2017/10/05 12:13:54	
- Appointment mailed to customer	2017/10/05 12:14:06	
Summary of advice is mailed to customer	2017/10/05 12:14:46	
<b>This sprint</b>		
Make appointment with Specialist	2017/10/05 12:14:48	
Customer details are shared with Specialist	2017/10/05 12:14:49	

# Quality Engineering in Scrum



# Automation, Automation, Automation



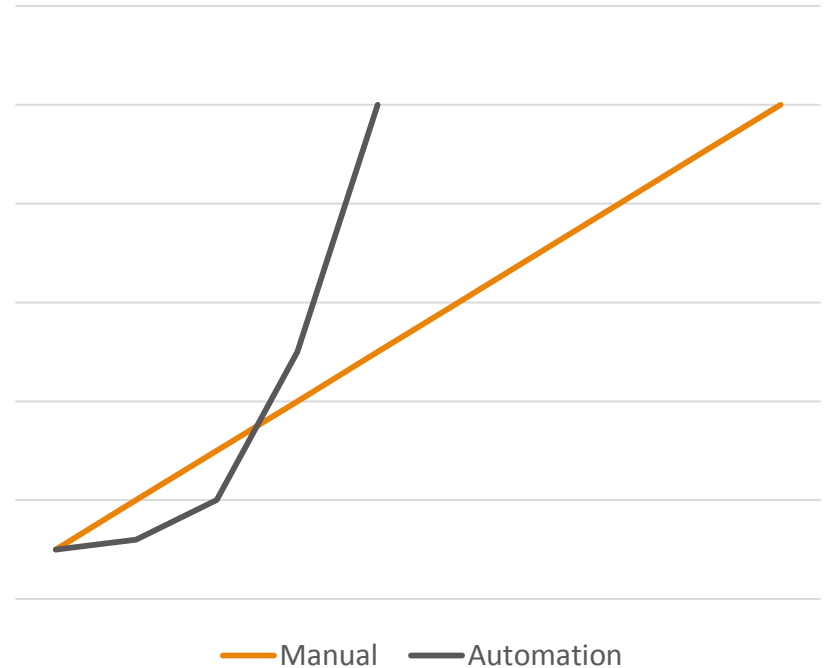


# Automation, Automation, Automation

## Why Automate

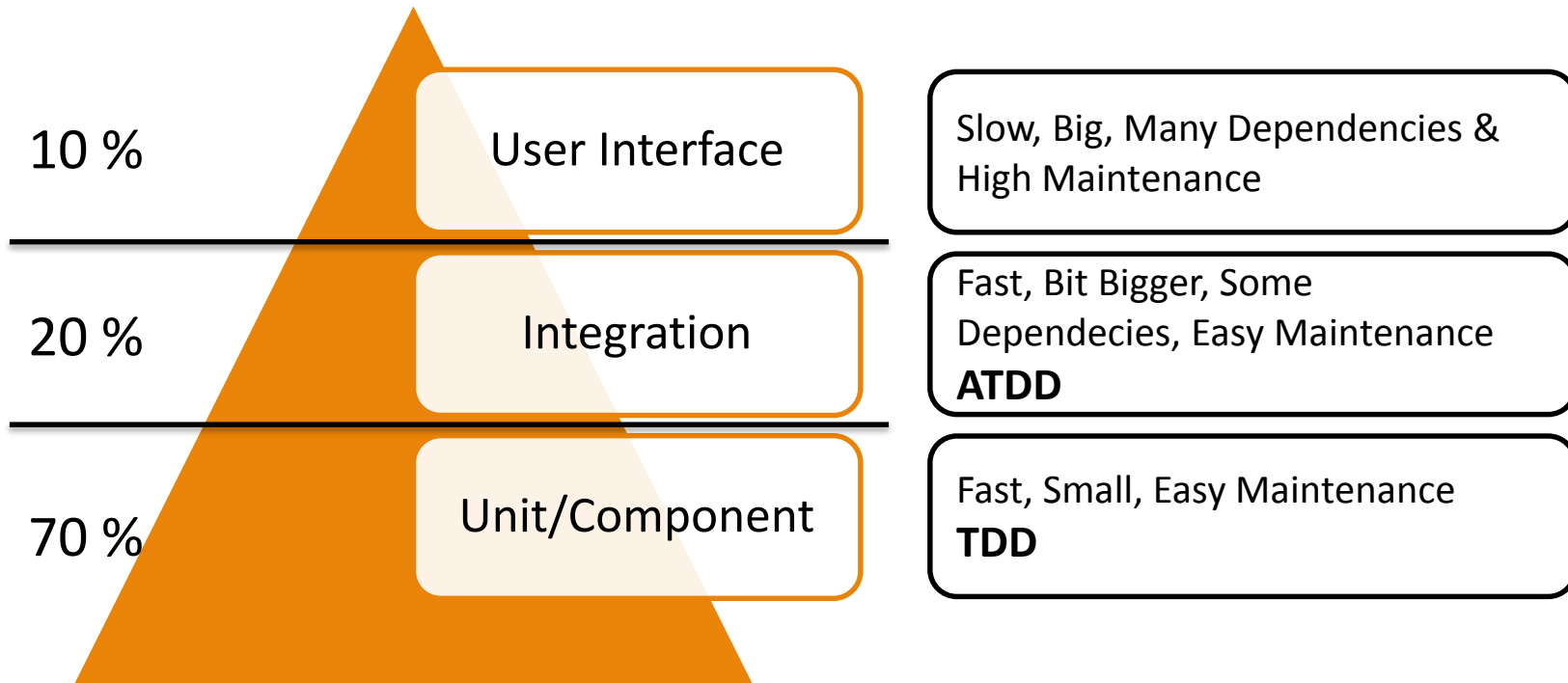
- ✓ Fast
- ✓ Reliable
- ✓ Repeatable
- ✓ Reuseable
- ✓ Control
- ✓ Money
- ✓ Fun

Automation vs Manual



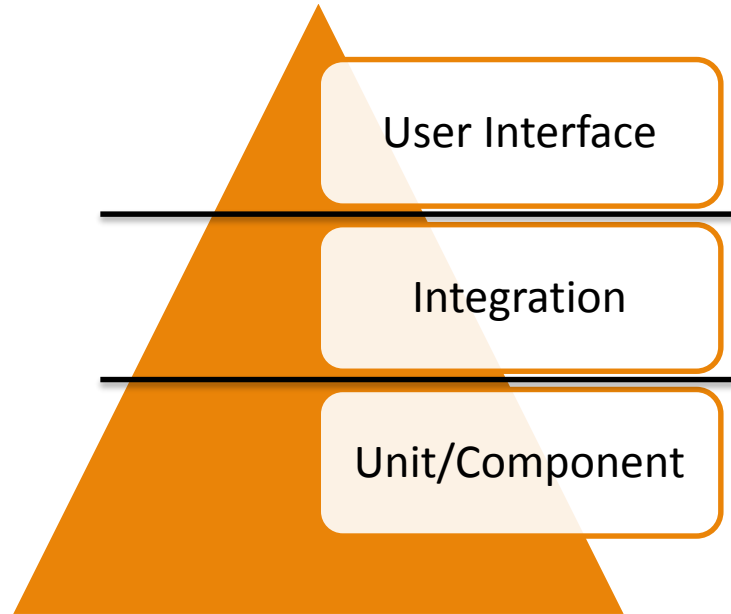
# Automation, Automation, Automation

## How to approach it



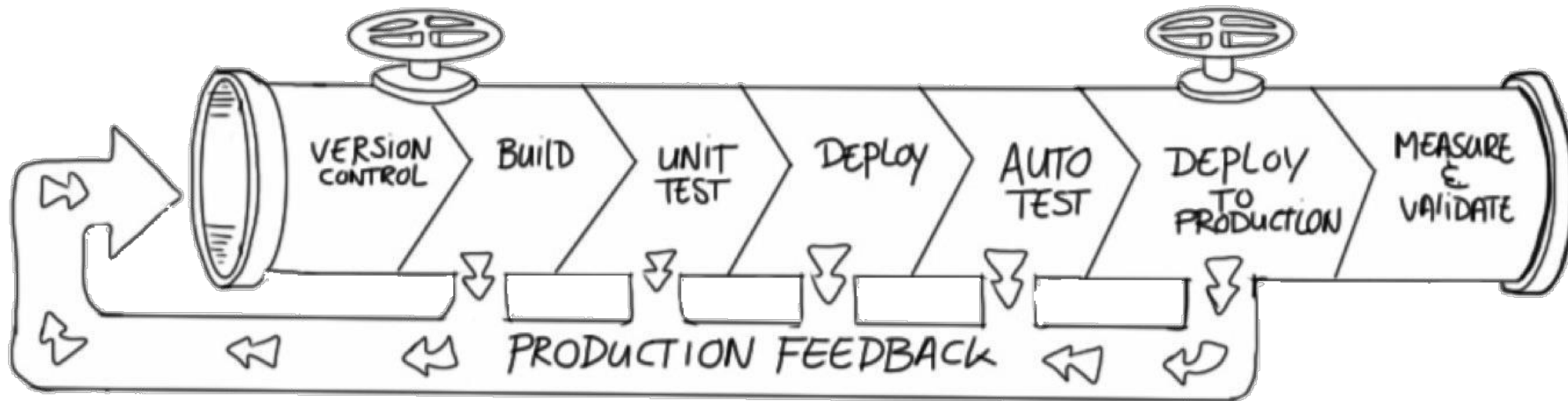
## What to automate

- Context is key
  - Self build vs bought software
  - Java, Javascript, C++, C#
  - Employee vs Client facing



# Automation, Automation, Automation

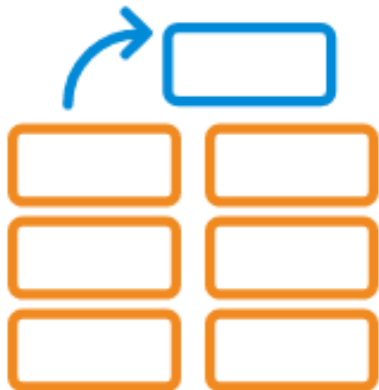
## Quality goes further then Test Automation



Continuous Delivery Pipeline - Xebia

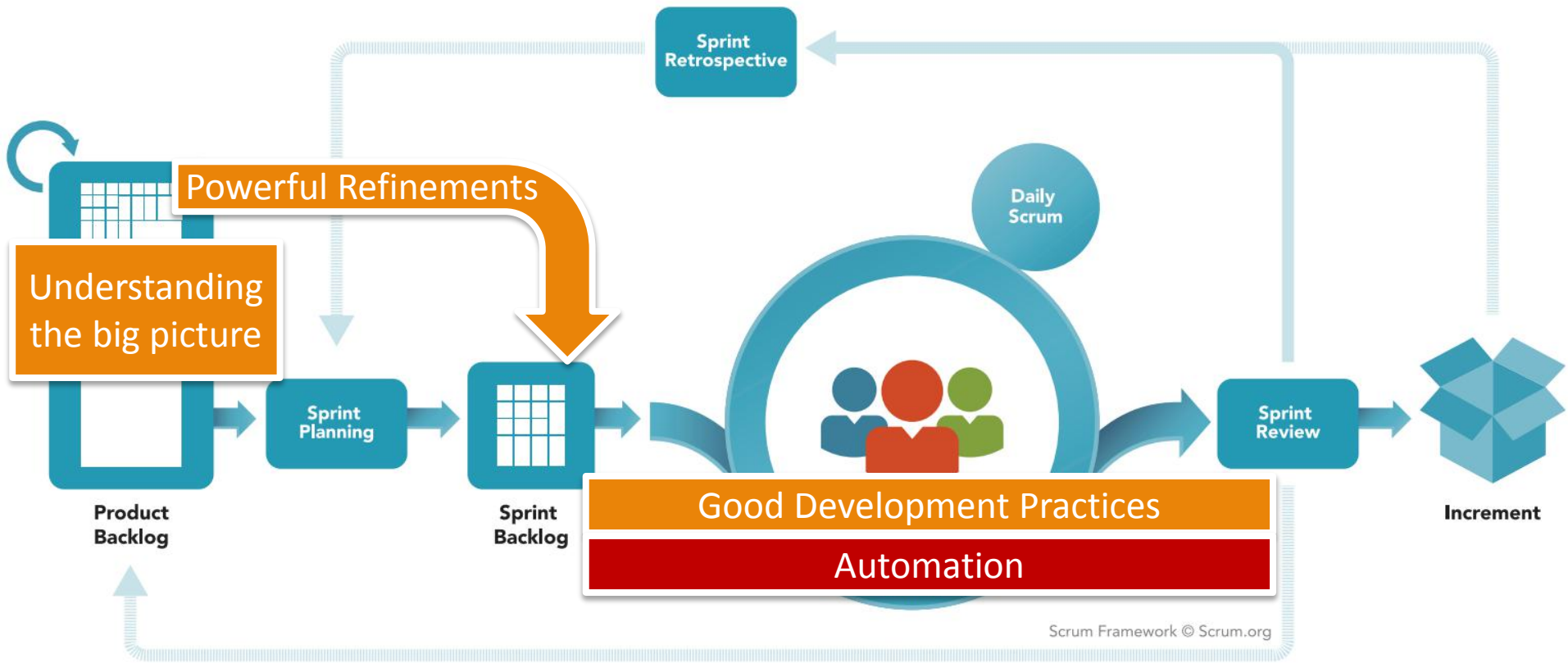
# Automation, Automation, Automation

## Even further



```
application rgbank {  
  rgbank::db { $name:  
    user  => $db_user,  
    pass  => $db_pass,  
    export =>  
      Db["rg-{$name}"],  
  }  
  ...  
}
```

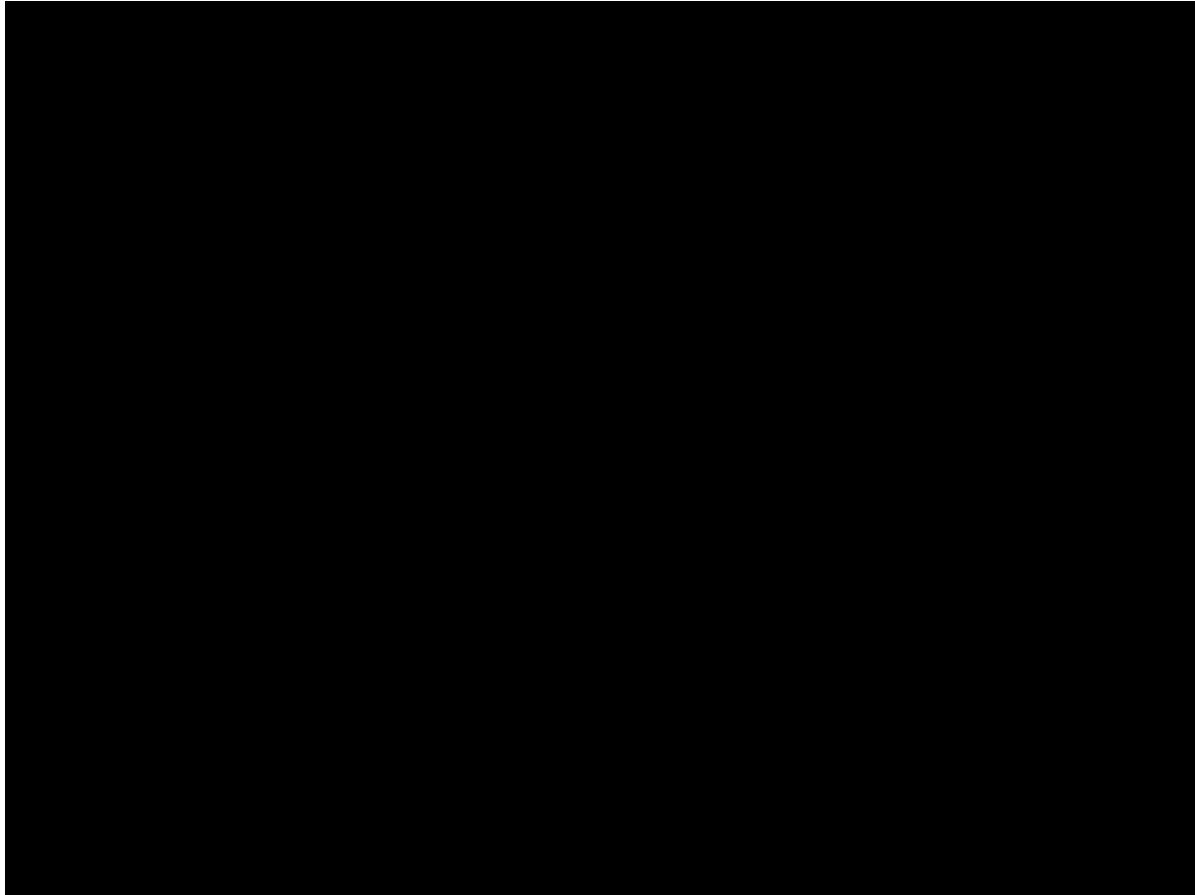
# Quality Engineering in Scrum



## Explore to test



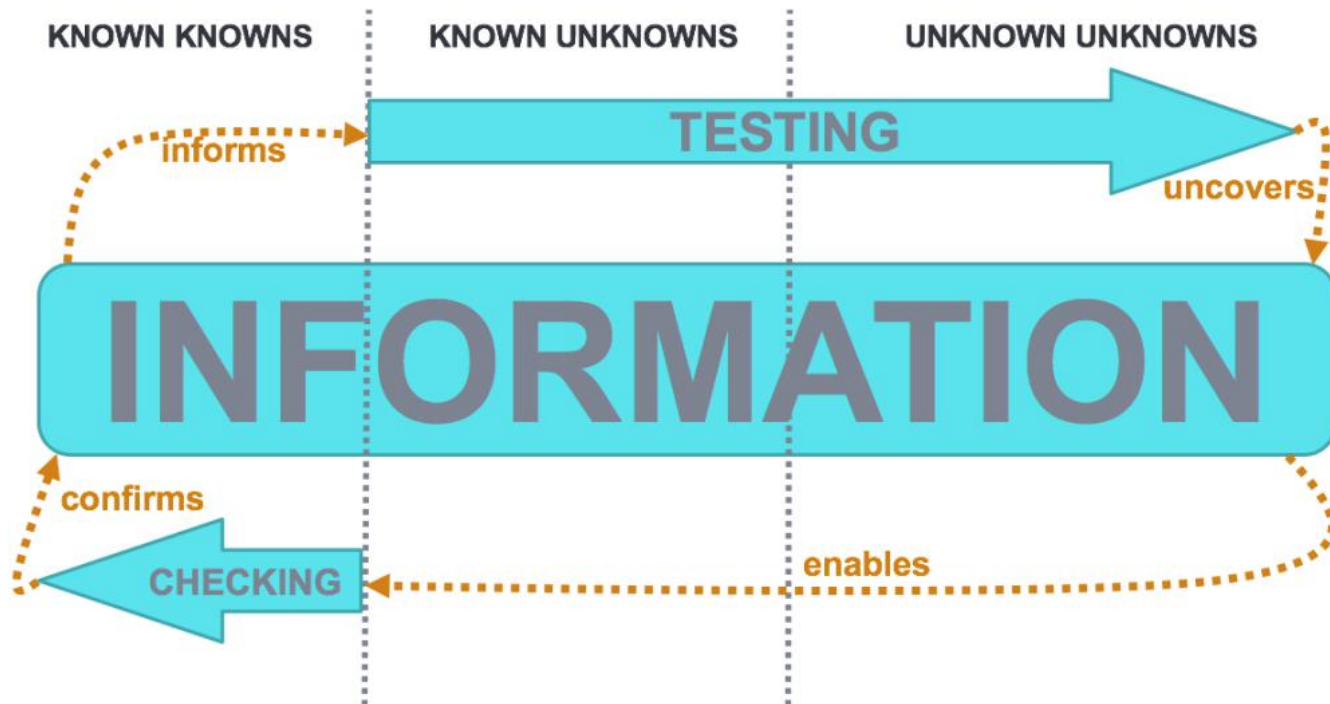
Explore to test





## Explore to test

### Testing helps Checks



<https://findingdeefex.com/2016/05/20/the-testing-checkingsynergy/>

## Explore to test

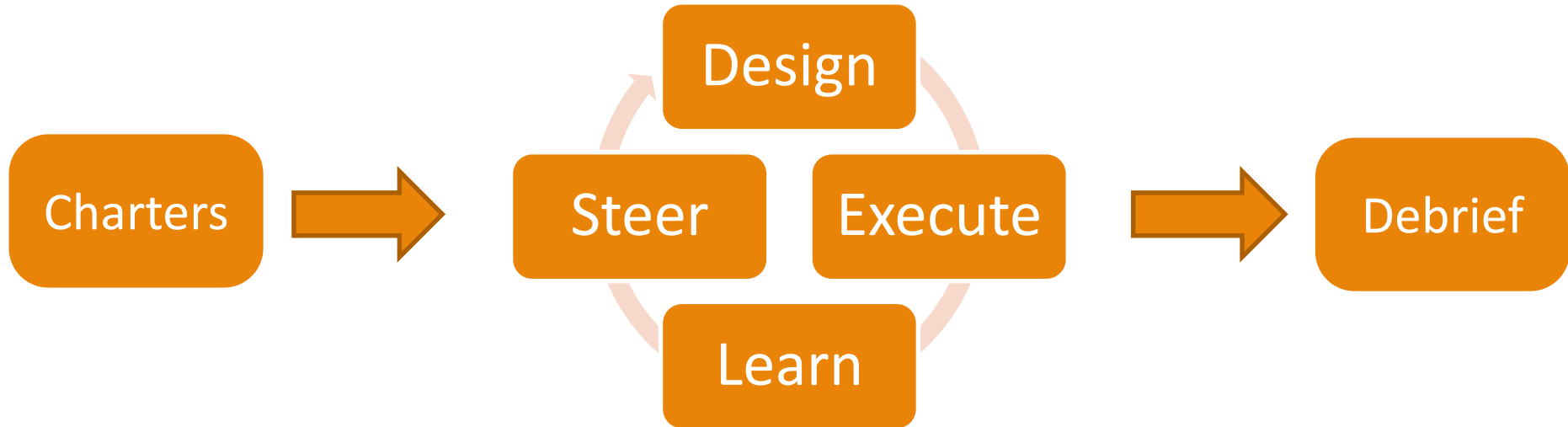
### Exploratory Testing

*“Exploratory Testing is a style of testing in which you explore the software while simultaneously designing and executing tests, using feedback from the last test to inform the next.”* – Elisabeth Hendrickson

- Timeboxed
- Charters
- Debrief
- In Pairs

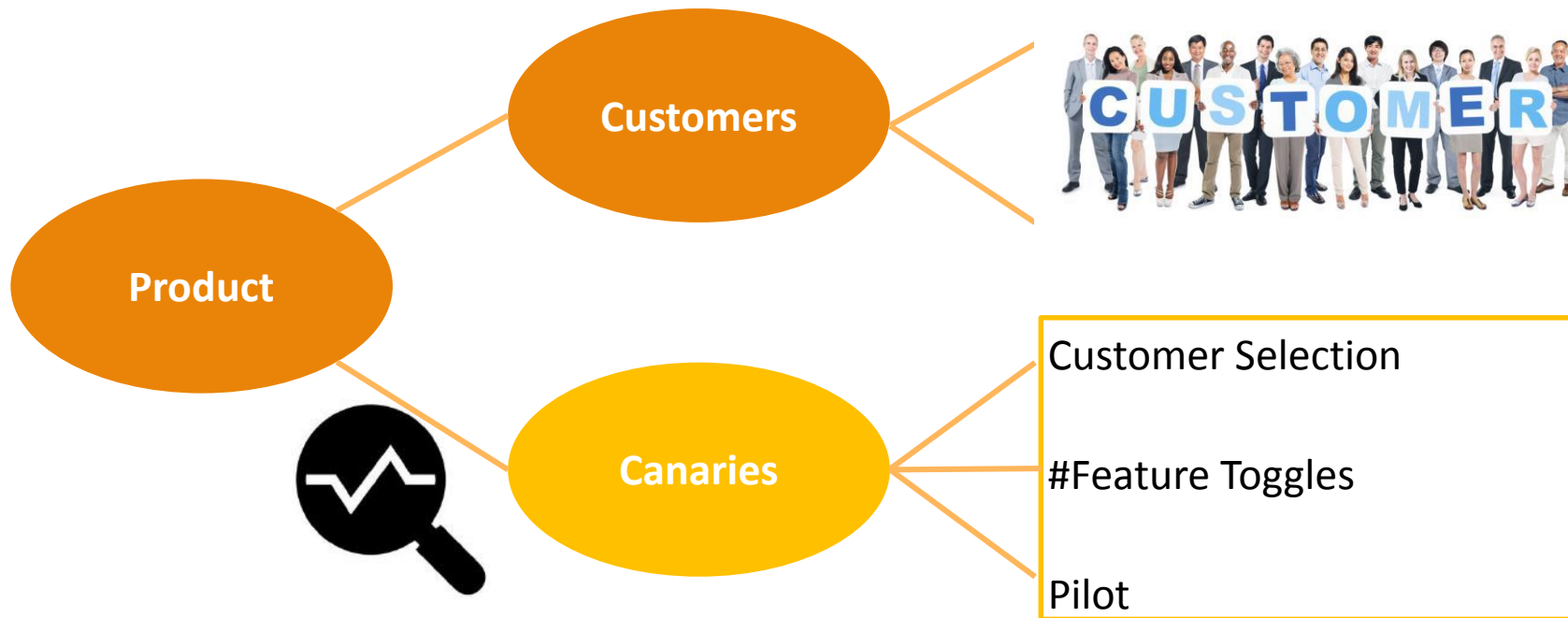
Explore to test

## Exploratory Testing



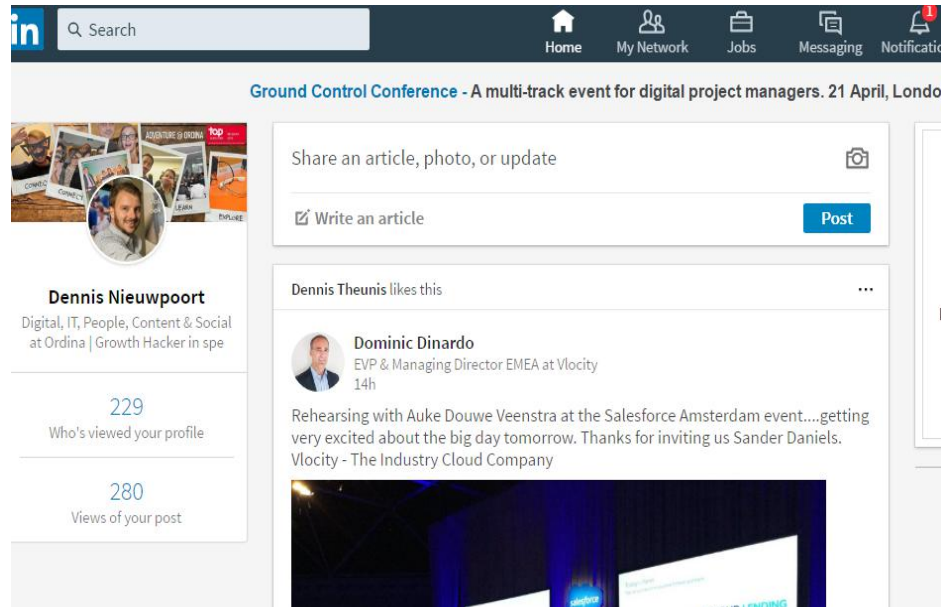
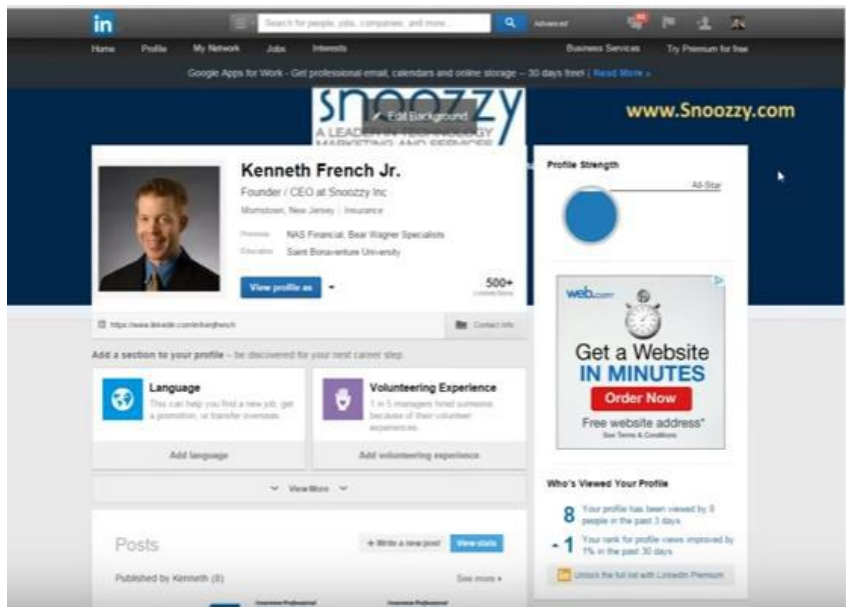
Explore to test

## Release Strategy



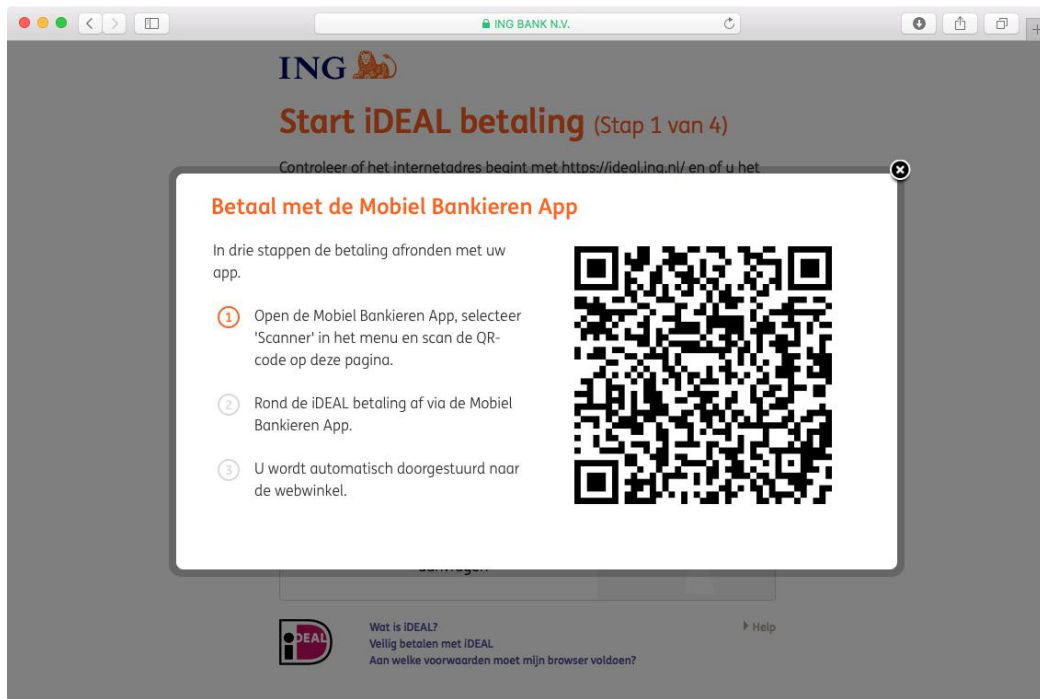
# Explore to test

## Examples

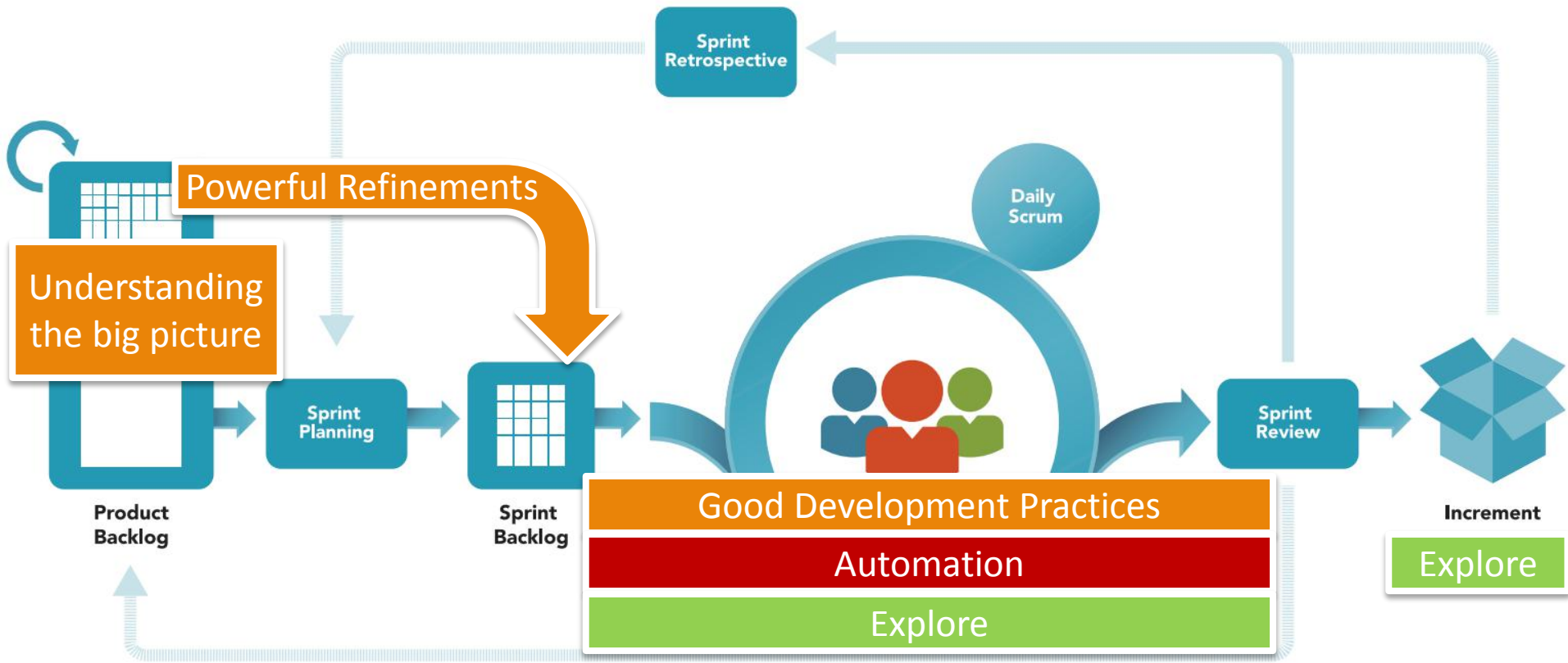


# Explore to test

## Examples



# Quality Engineering in Scrum



AMAZON ORIGINAL

# *The Grand Tour*





# The Grand Tour

## About the experience



# The Grand Tour

## Quality Engineering

- Functionality
- Performance
- Resilience
- Security
- Usability
- Accesability
- Other software components
  - Infrastructure
    - Servers
    - Databases
  - Monitoring
  - Build pipeline

Quality Engineering with the customer in mind



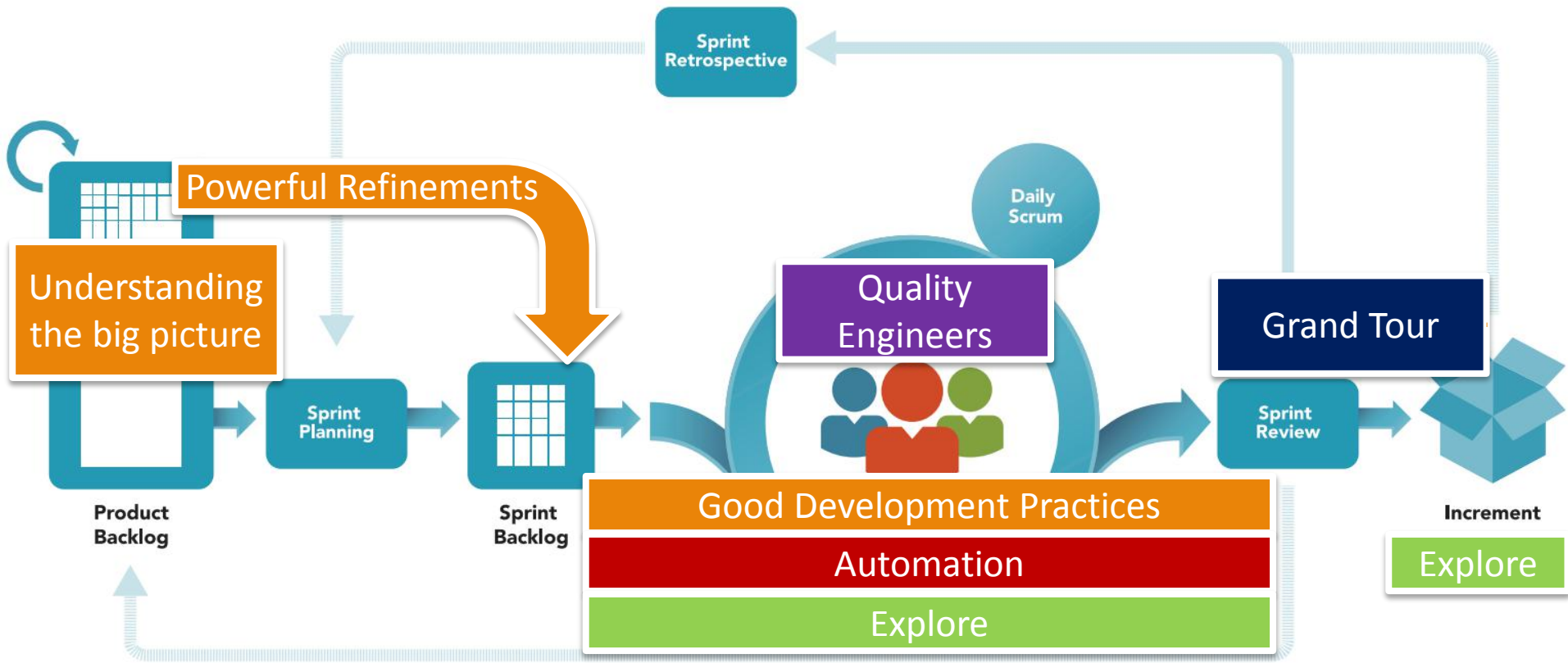
# The Grand Tour

## Key Principles for your team

- ❑ Customer first
- ❑ Whole team is responsible for quality
- ❑ Tested = Checked + Explored
- ❑ Bugs are fixed when they are found
- ❑ 'Done' means fully tested
- ❑ Quality before new functionality
- ❑ Collaboration is key for quality

**Quality don't compromise**

# Quality Engineering in Scrum



**Becoming a Quality Engineer? Sounds impossible?**





**Geoffrey van der Tas**

May the Quality Force be with you!

**E-mail:** [Geoffrey.van.der.Tas@Ordina.nl](mailto:Geoffrey.van.der.Tas@Ordina.nl)

**Twitter:** [@Gavdtas](https://twitter.com/Gavdtas)

**LinkedIn:** <https://nl.linkedin.com/in/geoffreyvdtas>